WCB Nova Scotia Balanced Scorecard

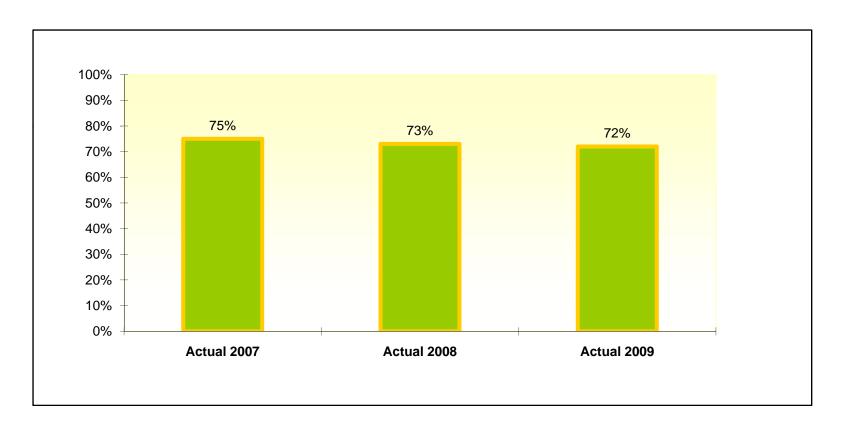
		2007 Results	2008 Results	2009 Results	2009 Targets
SERVICE	Worker Satisfaction Index ¹	75%	73%	72%	70%
	Employer Satisfaction Index	81%	79%	78%	70%
	Stakeholder Engagement Index ²	n/a	64%	N/a	70%
OPERATIONS	Time loss injuries per 100 employees	2.57	2.48	2.26	2.48
	Duration (composite; in days)	102	95	98	93
	% RTW at 100 % pre-injury earnings	93%	93%	95%	93%
	Average short-term disability payment per claim	\$4,083	\$3,992	\$4,438	\$3,870
EMPLOYEE	Employee Satisfaction Index	74%	75%	72%	70%
FINANCIAL	Claims payments for the last 3 years per \$100 of payroll (excluding prevention costs)	\$0.961	\$0.872	\$0.803	\$0.8722
	Administrative costs per \$100 of payroll	\$0.32	\$0.34	\$0.35	\$0.39
	Five Year Rate of Return on Investment Five Year Rate of Return Five Year Target	9.4% 10.1%	3.1% 3.9%	3.9% 5.3%	Benchmark Portfolio Return + 0.85%

¹ The worker Satisfaction index does not include workers on long term benefits or those for claims with little or no time loss.

2 Results for the Stakeholder Engagement Index will be reported biannually. No index results are available for 2009.

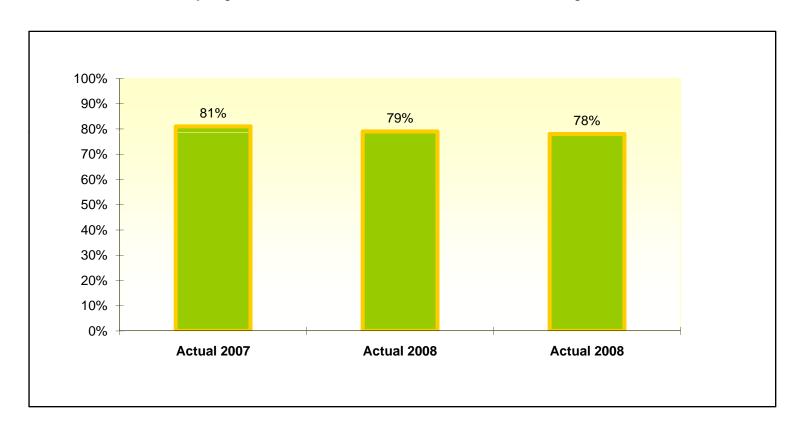
Worker Satisfaction Index

Measures whether workers are satisfied with the service they receive from the WCB



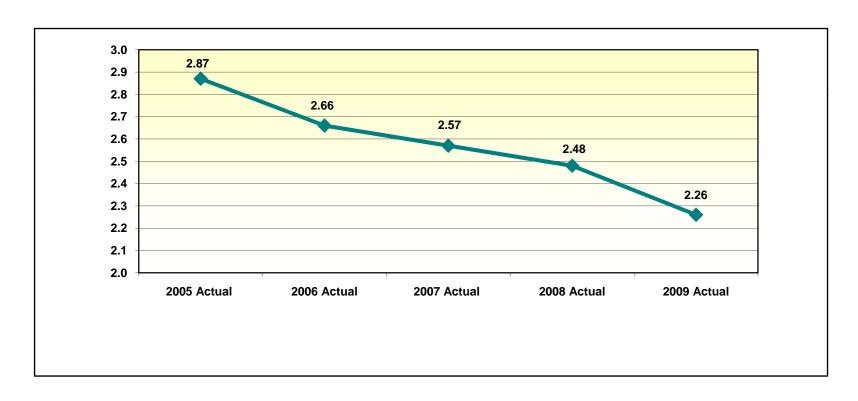
Employer Satisfaction Index

Measures whether employers are satisfied with the service they receive from the WCB



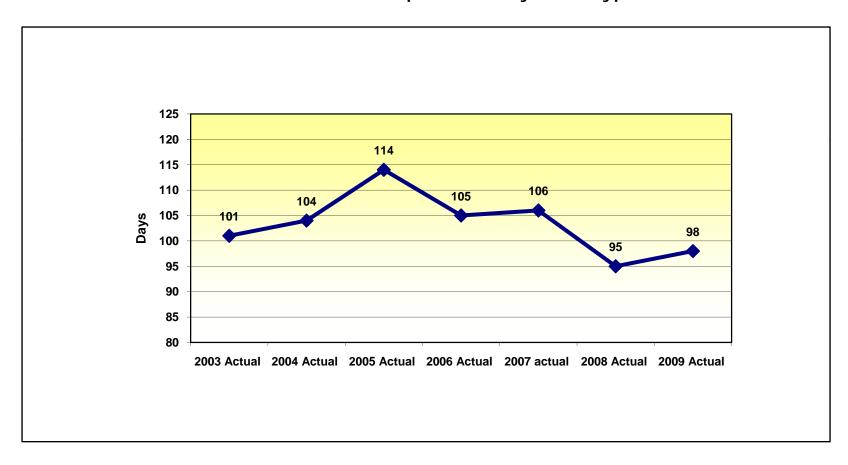
Time-loss Injuries per 100 Employees

Number of time-loss claims per 100 covered employees for the 12-month period ending in the period shown



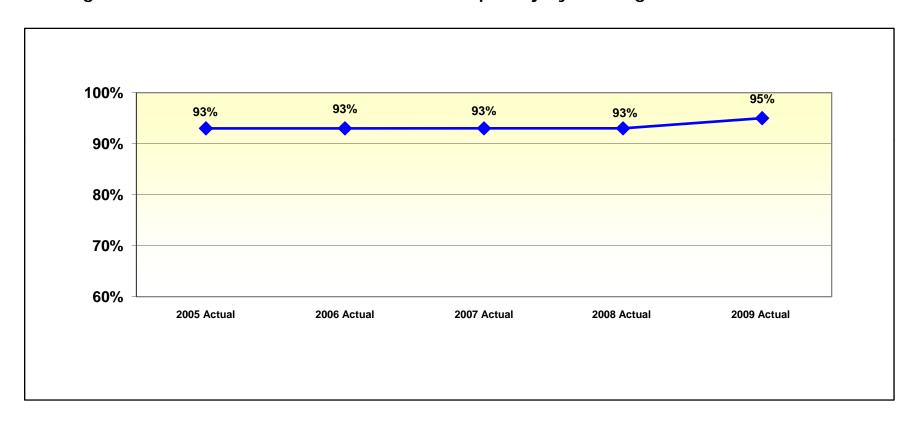
Composite Duration Index

An estimate of the total number of compensable days for a typical time-loss claim



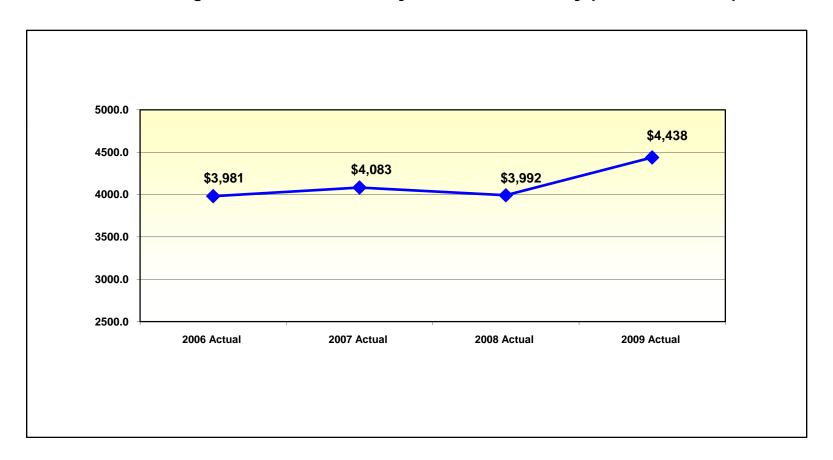
% Return-to-Work at 100% Pre-Injury Earnings

Percentage of workers who return to work to 100% pre-injury earnings, for all time-loss claims



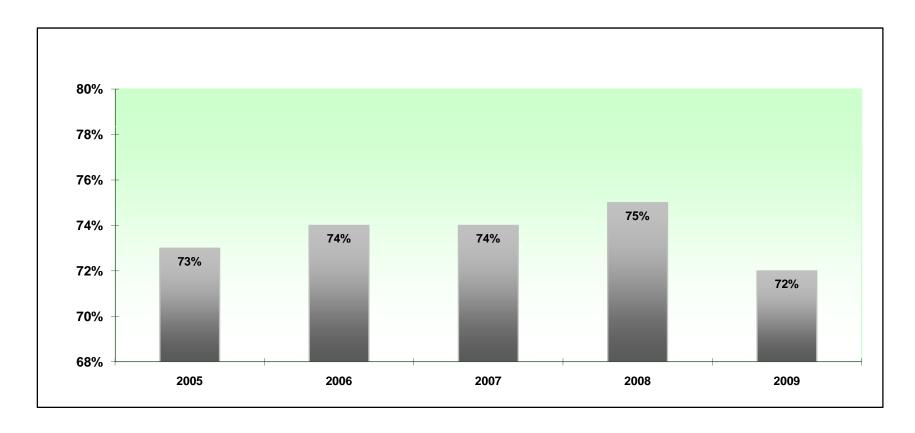
Average Short-Term Disability Payment per Claim

A measure of the average short-term disability claim costs in any past 12-month period



Employee Satisfaction Index*

Measures WCB employees satisfaction with their engagement with the organization



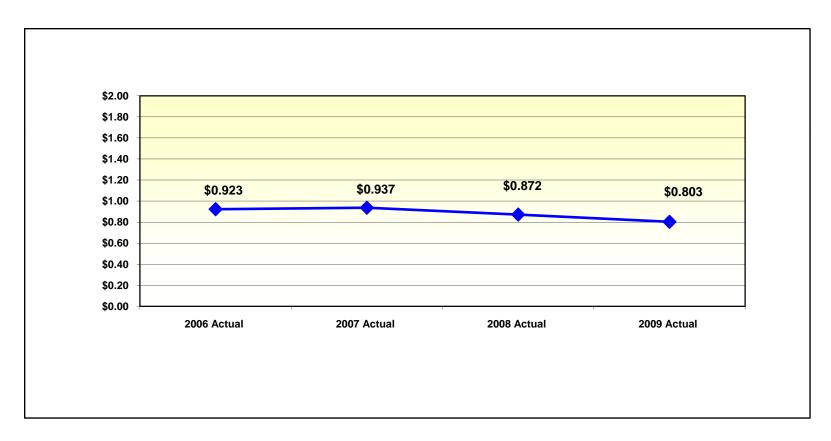
*Measure adopted January 2007

Source: WCB Employee Survey, conducted annually

Financial Measures

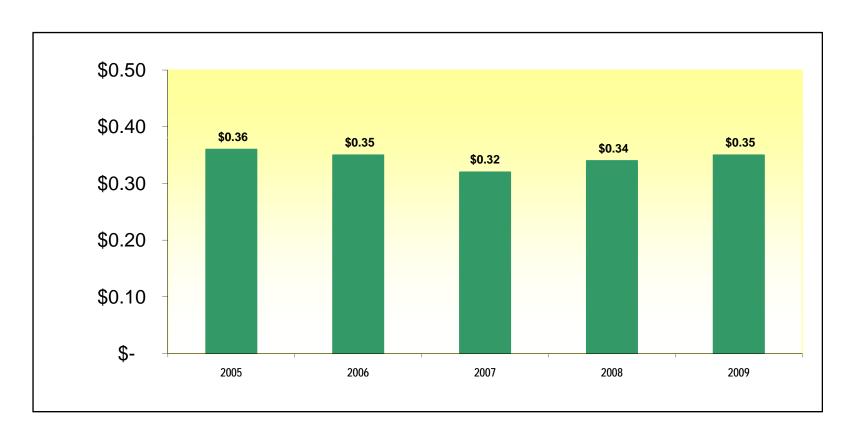
Claims Payments for the last 3 years per \$100 of Assessable Payroll

A measure of overall claim costs relative to payroll for the last 3 years



Administrative costs per \$100 of payroll*

Provides a ratio of annual administration costs per \$100 of assessable payroll

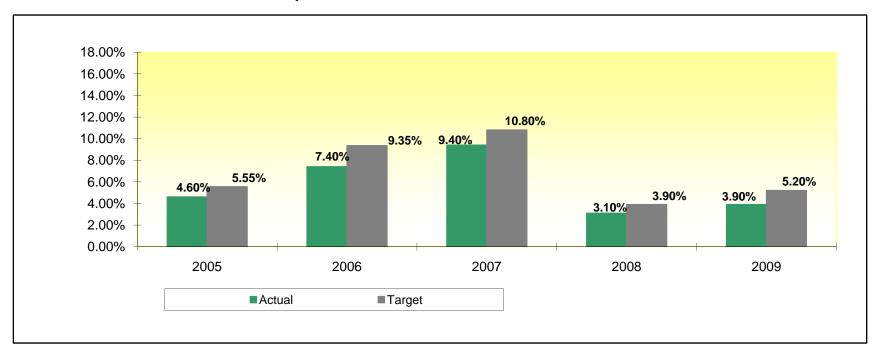


^{*}Measure adopted January 2007, excludes costs related to the temporary TST unit and prevention National average (2007): \$0.30

Financial Measures

5-Year Return on Investment (as measured by benchmark portfolio return)*

Measures whether the WCB Investment Fund is able to generate a consistent, positive real rate of return on invested assets



^{*}Target before September 2005 = benchmark portfolio + 0.65% Target after September 2005 = benchmark portfolio + 0.85%